Unlocking Profit Potential Through Snacking Foresights

Culinary Tides, Inc.





What We Do ...

We help food industry partners navigate trends by revealing patterns leading to products that connect with customers

Methodology

Military Intelligence & Chaos Analytics



*Other Forecasters

*Culinary Tides, Inc.

<u>New Product Launches</u>: (Retail **AND** Foodservice)

Product Sales:

(Multiple Source)

<u>Consumer Surveys</u>: (**Multiple** Source)

(+)

Behavioral Research

Competitor Intelligence

Technologies

Clinical Health Research

Government Regs

Courier Industries:

(Travel, Pharmaceutical)

<u>Economic Research</u>: (Retail, FS, e-Com, Consumer)



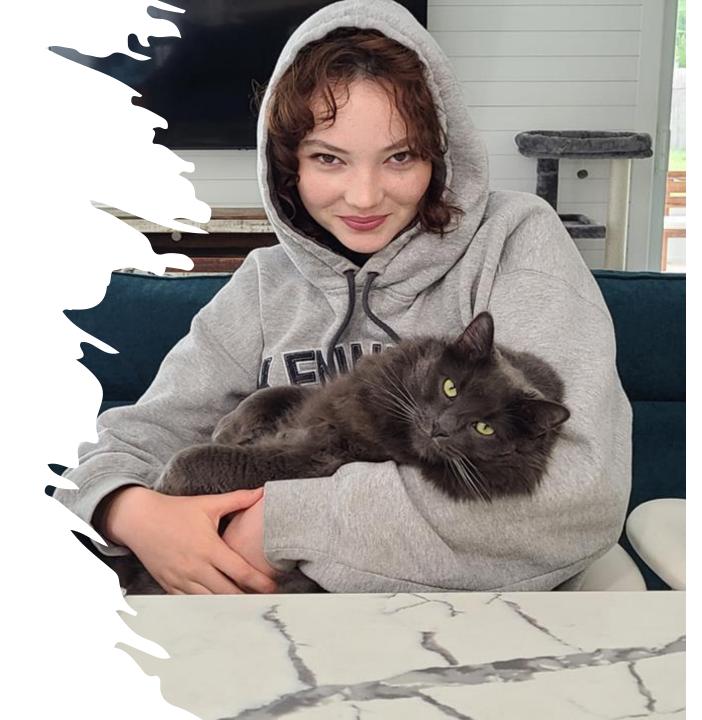
Product Sales:

(Single Source)

<u>Consumer Surveys</u>: (Single Source)



Consumers: Behavior & Drivers





<u>Inflation Behaviors Changes: Covid Effect</u>

Typical Inflation Behavior

- Sustainability spending ↓
- Comfort food ↑
- Health spending ↓
- Snacking ↑ (finances, stress)
- Retail ↑, private label ↑
- Vegetarians ↑

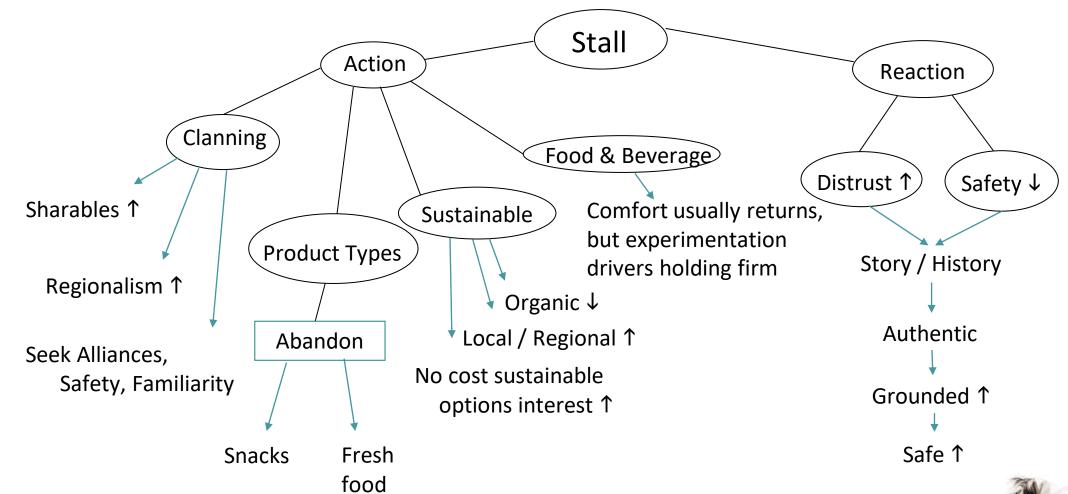
Post Covid Behavior

- Sustainability spending slows but still ↑
- Flavor exploration ↑
- Health spending ↑
- Snacking ↑ (finances)
- Retail ↑, private label ↑
- Vegetarians ↑



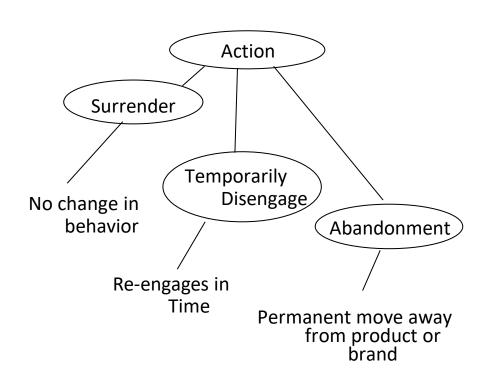


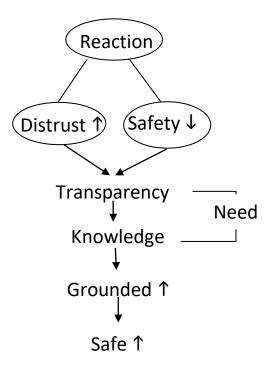
Inflation Effect

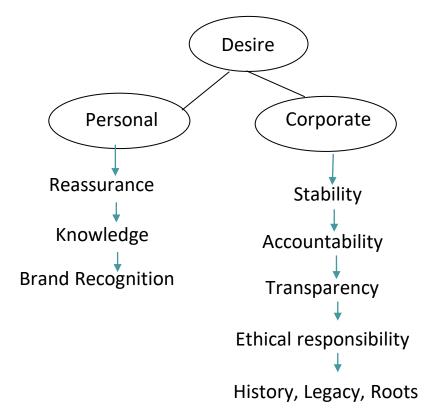




Behavior During Crisis: Pathways











Consumer Spending Tailwinds

Factor	Inflation	
Reaction	*Eat / Cook at Home ↑	
	*Home Entertaining ↑	
	*Brown Bagging ↑	
Action	*Private Label ↑	
	*Snacks replace Meals	
	*Trading down: Products & Brands	
Need	* Convenience vs. Bargain	
	*Reward	
	*Knowledge	
	*Ally	
FTFOOD	-	

- <u>Slickdeals, OnePoll</u>: 38% of adults decreased impulse spending
- <u>Circana</u>: 46% are cutting back on non-essentials
- <u>Advantage</u>: 55% are opting for more budget-friendly options, 52% switch to lower-priced brands



Consumers: Psychological Drivers



Flavor Discovery

Seeking new, exciting flavors

Drives consumers to choose one brand over another

Personalization
& Promotions

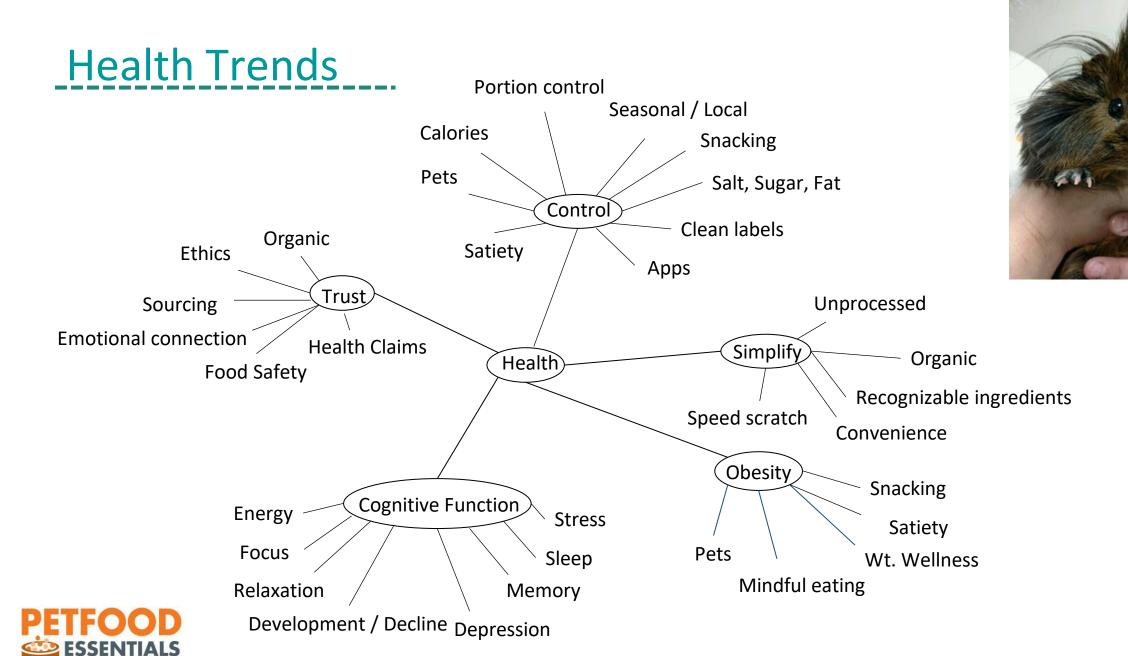
Are themselves a reward



• ADM: 73% express a liking for limited-edition flavors



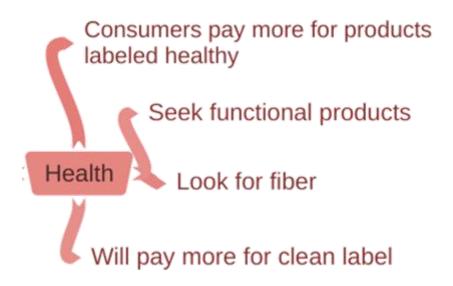
Health Horizons



April 29, 2024

Health

- Consumers interested in products that have functional benefit
- Seek functional products
- Consumers would pay more for clean label



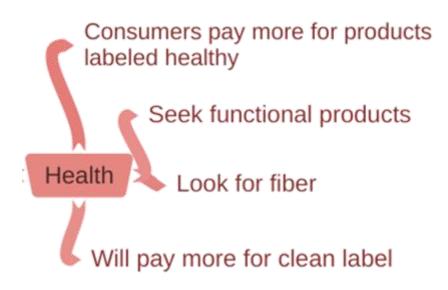
Health

- <u>IFIC</u>: To save money, 47% often or always cut back on nonessential food / beverages, 56% would pay more for product labeled healthy
- <u>Innova</u>: 47% are interested in products to support their functional needs
- IFIC: 61% of respondents were trying to consume more fiber
- **Beneo**: 80% consider their pet's health to be as important as their own
- <u>Ingredion</u>: 78% of consumers will pay more for clean label, natural claims,
 29% in looking for products with no artificial ingredients



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Market Examples

Recognizable Ingredients





Obesity



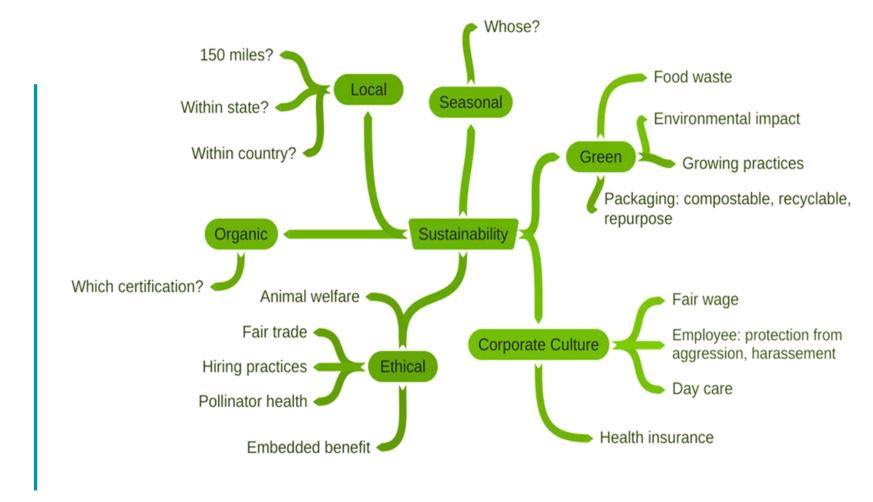
Cognitive Function







Sustainability Landscape





<u>Acosta</u>: For non-natural and organic shoppers, 73% list price as the primary barrier to purchase, 47% say that conventional products are "more practical", 44% express skepticism about the "hype" around the products <u>Beneo</u>: 80% look for sustainability claims when choosing pet food

Sustainability Ignorance

- 25% of consumers cannot articulate what makes a product sustainable
- 60% don't know what Carbon Neutral means
- 58% couldn't identify a renewable resource from mixed list
- Most don't know how to identify sustainable company





Sustainability Ignorance

- Morning Consult: 80% were familiar with the term "renewable resources," 58% could accurately identify a renewable resource, 25% don't know what makes a food or beverage product sustainable
- Morning Consult: 60% either don't know what the term "carbon neutral" means or incorrectly define it
- <u>PDI Tech</u>: 68% will pay more for sustainable products, 79% want to buy from brands that are environmentally friendly, most don't know how to identify companies
- <u>PDG Insights</u>: 28% say "local" means product is make within their immediate city or town, 20% - production within 50 miles, 22% must be made in-state



Empowering Consumers / B2B Clients



Sustainable Brands, Ipsos:

- 70% believe they can influence companies to do better by buying from them
- 85% are loyal to brands that help them achieve a better & more balanced life
- 77% agree solving environmental issues will require solving social issues

<u>Out</u>

Generic "green" label statements

- \longrightarrow
- Explain why product has green claim on label educate the consumer

- Marketing how a sustainability practice helps your company
- Promoting how your company's sustainability efforts helps the environment / community



Marketing *how* a sustainability practice helps the consumer



 Empower consumers – give them the control over bettering their environment / community by using your products

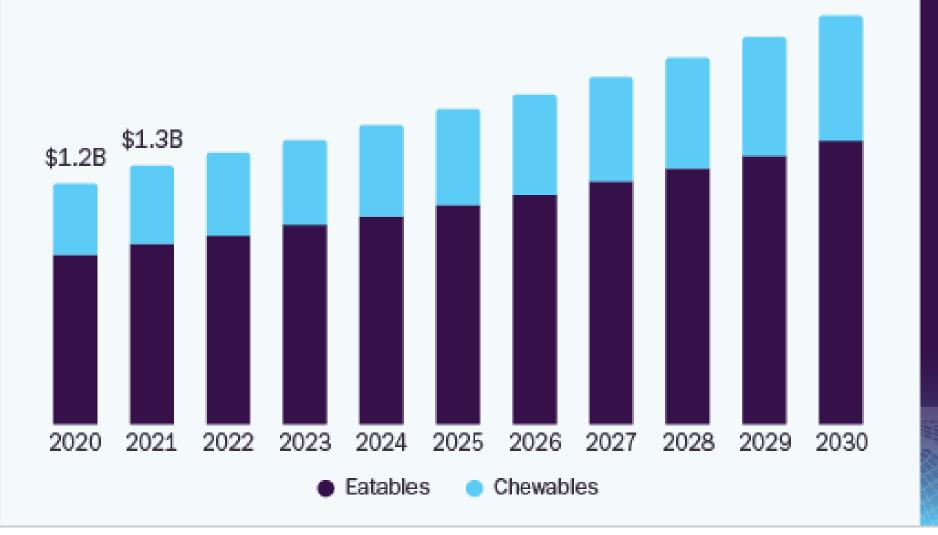
- You are not the HERO in consumers / clients' lives... You are the GUIDE
- Consumers / clients are the HERO in their own lives... you guide them to become the HERO by buying your products

Snacking



U.S. Pet Snacks & Treats Market

Size, by Product, 2020 - 2030 (USD Billion)





5.3%

U.S. Market CAGR, 2023 - 2030

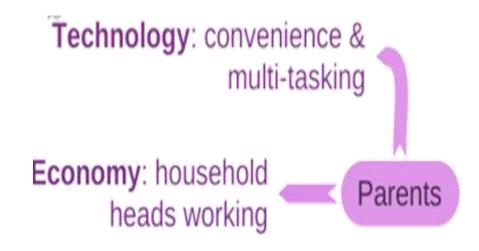
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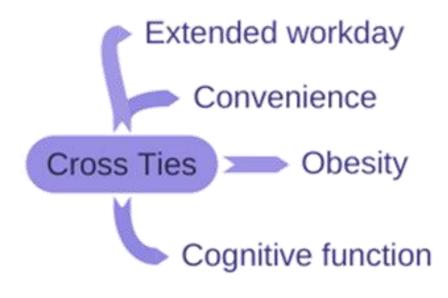
www.grandviewresearch.com

Snacking: Birth & Allies

Birth Pattern: Fusion









Snacking: Drivers Decoded

Consumers

- Hartman: 91% of consumers snack multiple times each day
- **IRI**: 65% of consumers want an energy boost from snacks
- <u>Crispy Green:</u> 42% embarrassed by snacking habits, 64% felt less guilty if they snacked on something healthy
- <u>Mintel</u>: 23% of pet owners look for products with limited ingredients lists

Pets

- Pets snack throughout the day
- Pet owners look for functional snacks
- Pet owners seek guilt free snack for pets
- Pet products with simple ingredient decs





Consumers: Skipping Meals

- Consumers skip meals due to financial reasons
- Retail and convenience stores are your biggest competitor

Skipping Meals

- Acosta: 32% often snack as a meal
- <u>Dunnhumby</u>: 36% of U.S. families have skipped meals due to financial reasons in the last year, 30% of all Americans reporting they have skipped meals
- <u>Del Monte</u>: many adults, especially parents (80% of parents vs. two-thirds of non-parents), frequently substitute meals with snacks



Are pet snacks used to replace meals?

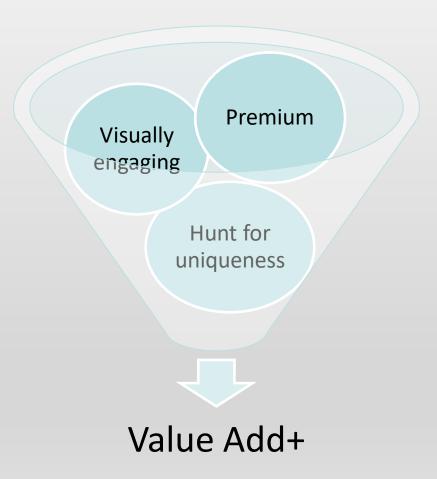




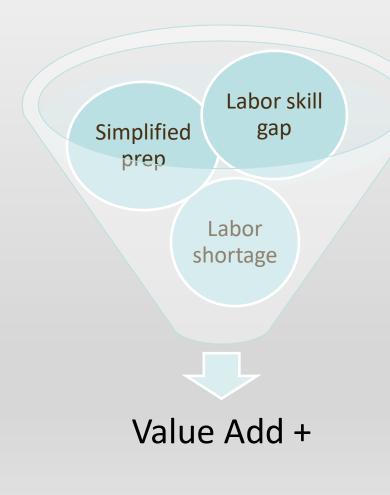


Value Added Drivers

Consumers



Manufacturers





Gap Analysis: Value Add - Snacks

Current State

- *Snacks often play the role of best friend, not leading lady
- *Majority are seen as a filler between meals
- *Few products showcase a memorable personality
- *Snacks positioned as an afterthought

Gap

- *Producers lack snack products with duel personality: health + Indulgence
- *Value added snacks are well supported, however few brands promote them
- *Snacks don't engage trends
- * Snack options are often one dimensional

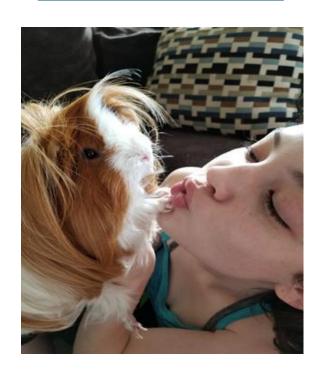
Desired State

- *Snacks move to leading lady role as value add to brand
- *Snacks become indispensable in pet's life
- *Snacks repositioned as value add to pet's well being to increase usage & engage consumers
- *Value added snacks inspire & complement trend forward product ideas





How to Communicate Value Added



Tone/Voice: Drivers

- Adventure & excitement through taste
- Thrilling comfort (comfort flavors with spice)
- Healthy
- Rewarding
- Tied to global region (cultural ties)
- Heritage (taste & experience history)
- Nostalgia (tied to time & place in history)
- Newstalgia (nostalgic flavors with updated twist)
- Textural (more & broader array of textures)
- Visually engaging (colors, garnishes)
- Wake up senses (smoked, blistered, aged)
- Boldly unsweet (seasonal ingredients, flavors)







Flavor Drivers

Flavor is still a stronger driver than health

Datassential

Consumers seek same in pet food







Frito-Lay, Morning Consult	75% are willing to try new styles of snacks and unfamiliar flavors, 68% prefer flavor options
Innova	63% of millennials are interested in options featuring more intense flavors, intriguing textures
Puratos	69%, are seeking nostalgic and familiar culinary experiences, 64% are exploring new food presentations and experiences

53% are interested in seeing more globally inspired food and beverage

Snacking

Future Pathways





Ah Ha Moment

Snacking annexes all dayparts: breakfast, lunch, & dinner.



Navigation (What to do about it)

- Food and beverage items can partner with snacking by providing snack-sized options.
- Extend snack concepts to different meal times: breakfast, lunch, and dinner.
- Offer a combination of indulgent and healthful choices to cater to a wide range of consumers and enable them to feel in charge of their diet.
- Include accessible, global snack items or components in the offerings while maintaining authenticity.
- Prioritize guilt-free options for pet owners.

Forecasts

Breaking Waves (6 mo)

- Snacking increases as consumers replace meals with snacks to save money.
- Healthy snacking loses ground to indulgent reward & stress drivers.
- Due to Inflation, pet owners seek snacks with widest appeal to all pets.
- Cost conscious snacks rise as budget trumps convenience.

Blue Ocean (2 yr)

- Healthful snacking makes a comeback as inflation is resolved.
- Fresh/refrigerated snacks increase in popularity as the economy improves.
- Snacking habits fluctuate in line with the levels of stress and fear resulting from inflation.

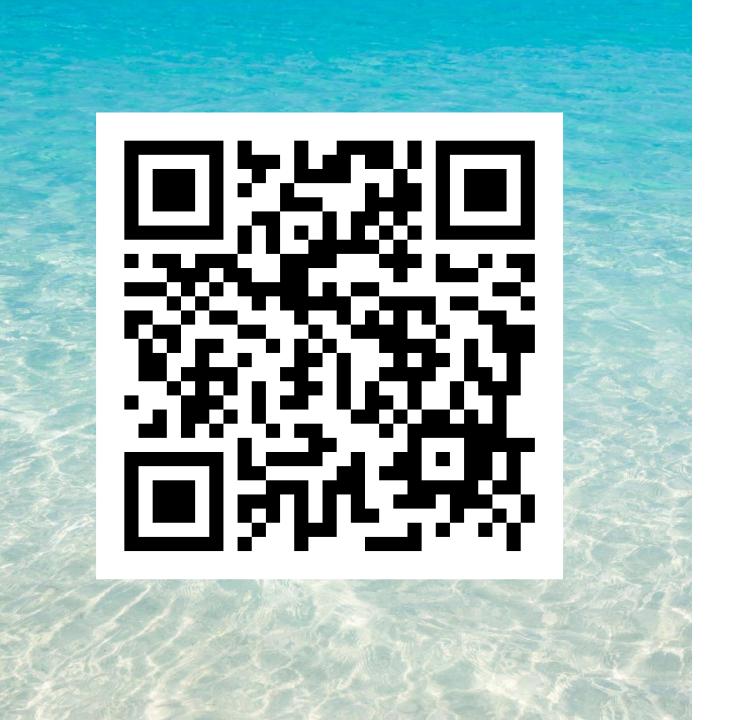
Inflation, US Political Unrest, International Military Conflict Impact

- Stressors arising from inflation, US Political Unrest, and International Military Conflict promote heightened snacking.
- Inflation drives pet owners towards budget-friendly snacks, where affordability outweighs convenience.

Final Thoughts



- ✓ Know the birth and lifecycle of a trend prior to deciding to enter so you can foretell how to navigate it
- ✓ Neither love nor hate a trend emotions will fog the trend's true pattern and you may be blindsided when it shifts
- ✓ Spend more time researching a trend's personality and trajectory than worrying about what your competitors are doing after all, they may be idiots



Culinary Tides, Inc.

Suzy Badaracco, President



culinarytides.com



sbadaracco@culinarytides.com



culinary tides



suzybadaracco



503-880-4682

